RURAL MUNICIPALITY OF NORTON NO. 69
Consolidated Financial Statements
December 31, 2025

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Management's Responsibility

The municipality's management is responsible for the preparation and presentation of the accompanying financial statements in accordance with Canadian public sector accounting standards (PSAS). The preparation of the statements necessarily includes selecting appropriate accounting policies and methods, and making decisions affecting the measurement of transactions in which objective judgments and estimates by management is required.

In discharging its responsibilities for the integrity and fair presentation of the financial statements, management designs and maintains the necessary accounting, budget and other related internal controls to provide reasonable assurance that transactions are appropriately authorized and accurately recorded, that assets are properly accounted for and safeguarded, and that financial records are properly maintained to provide reliable information for the preparation of financial statements.

The Council is composed of elected officials who are not employees of the municipality. The Council is responsible for overseeing management in the performance of its financial reporting responsibilities. The Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with external auditors. The Council is also responsible for recommending the appointment of the municipality's external auditors.

Dudley & Company LLP, an independent firm of Chartered Professional Accountants, is appointed by the Council to audit the financial statements and report directly to them; their report is attached to the financial statements. The external auditors have full and free access to both the Council and management to communicate their audit findings.

Council	Patti Gursky Administration

INDEPENDENT AUDITORS' REPORT

To the Reeve and Councillors
Rural Municipality of Norton No. 69

Qualified Opinion

We have audited the consolidated financial statements of the **RURAL MUNICIPALITY OF NORTON NO. 69**, which comprise the consolidated statement of financial position as at December 31, 2025 and the consolidated statements of operations, changes in net financial assets and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion section of our report the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the municipality as at December 31, 2025, and its financial performance and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Qualified Opinion

Canadian public accounting standards require the reporting entity of the municipality to include all organizations that are owned and accountable to the municipality for the administration of their resources. The assets, liabilities and operations of the Khedive Recreation Board have not been included in these financial statements. Our audit opinion on the financial statements for the year ended December 31, 2024 was modified because of the effects of this departure from Canadian Public Accounting Standards.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the municipality in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the municipality's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management intends to dissolve the municipality or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the municipality's financial reporting process.

Auditors' Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the over-ride of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the municipality's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the municipality's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the municipality to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

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Dudley & Company LLP
Chartered Professional Accountants

Regina, Saskatchewan
August 21, 2026

RURAL MUNICIPALITY OF NORTON NO. 69

Statement of Consolidated Financial Position

As at December 31, 2025

Statement 1
(Restated)

	2025	2024
FINANCIAL ASSETS		
Cash & Cash Equivalents (Note 2)	$ 675,756	$ 902,771
Investments (Note 3)	279,410	273,244
Taxes Receivable - Municipal (Note 4)	55,207	45,613
Other Accounts Receivable (Note 5)	45,346	40,459
Assets Held for Sale	-	-
Long-Term Receivable (Note 7)	81,921	71,001
Other Long-Term Investments (Note 6)	2,319	1,942
Debt Charges Recoverable	-	-
Derivative Assets	-	-
Total Financial Assets	1,139,959	1,335,030
LIABILITIES		
Bank Indebtedness	-	-
Accounts Payable (Note 9)	19,763	80,600
Accrued Liabilities Payable	-	-
Derivative Liabilities	-	-
Deposits	9,600	9,300
Deferred Revenue (Note 10)	100	-
Asset Retirement Obligation	-	-
Liability for Contaminated Sites	-	-
Infrastructure Liability	-	-
Long-Term Debt (Note 11)	-	-
Lease Obligations	-	-
Total Liabilities	29,463	89,900
NET FINANCIAL ASSETS	1,110,496	1,245,130
Non-Financial Assets		
Tangible Capital Assets (Schedules 6, 7)	1,347,576	1,177,121
Intangible Capital Assets (Schedules 8, 9)	-	-
Prepayment and Deferred Charges	2,107	1,800
Stock and Supplies	56,661	47,507
Other	-	-
Total Non-Financial Assets	1,406,344	1,226,428
Accumulated Surplus (Deficit) (Schedule 10)	$ 2,516,840	$ 2,471,558

Accumulated surplus (deficit) is comprised of:		
Accumulated surplus (deficit) excluding remeasurement gains (losses)	$ 2,516,840	$ 2,471,558
Accumulated remeasurement gains (losses) (Statement 5)	$ -	$ -

The accompanying notes form an integral part of these financial statements.

RURAL MUNICIPALITY OF NORTON NO. 69
Statement of Consolidated Operations
For the year ended December 31, 2025

Statement 2
(Restated)

Revenues

		2025 Budget	2025	2024
Tax Revenue	(Schedule 1)	$ 730,171	$ 732,555	$ 718,802
Other Unconditional Revenue	(Schedule 1)	268,241	268,716	253,312
Fees and Charges	(Schedule 4, 5)	67,000	82,142	108,448
Conditional Grants	(Schedule 4, 5)	1,852	4,037	8,067
Tangible Capital Assets - Gain (Loss)	(Schedule 4, 5)	-	-	-
Intangible Capital Assets - Gain (Loss)	(Schedule 4, 5)	-	-	-
Land Sales - Gain	(Schedule 4, 5)	-	-	1,500
Investment Income and Commissions	(Schedule 4, 5)	7,050	24,465	26,339
Other Revenues	(Schedule 4, 5)	-	3,610	4,501
Restructurings	(Schedule 4, 5)	-	-	-
Provincial/Federal Capital Grants	(Schedule 4, 5)	7,107	16,773	28,575
Total Revenues		1,081,421	1,132,298	1,149,544

Expenses

		2025 Budget	2025	2024
General Government Services	(Schedule 3)	231,182	215,464	193,357
Protective Services	(Schedule 3)	35,666	22,644	21,904
Transportation Services	(Schedule 3)	815,005	806,321	678,248
Environmental and Public Health Services	(Schedule 3)	7,655	2,734	16,942
Planning and Development Services	(Schedule 3)	4,575	4,575	4,350
Recreation and Cultural Services	(Schedule 3)	14,552	22,006	20,759
Utility Services	(Schedule 3)	14,937	13,272	60,651
Total Expenses		1,123,572	1,087,016	996,211
Surplus (Deficit) of Revenues over Expenses		(42,151)	45,282	153,333
Accumulated Surplus (Deficit) excluding remeasurement gains (losses), Beginning of Year		2,471,558	2,471,558	2,318,225
Accumulated Surplus (Deficit) excluding remeasurement gains (losses), End of Year		$ 2,429,407	$ 2,516,840	$ 2,471,558

The accompanying notes form an integral part of these financial statements.

RURAL MUNICIPALITY OF NORTON NO. 69
Statement of Consolidated Changes in Net Financial Assets
For the year ended December 31, 2025

Statement 3
(Restated)

	2025 Budget	2025	2024
Annual Surplus (Deficit)	$ (42,151)	$ 45,282	$ 153,333
(Acquisition) of tangible capital assets	-	(260,609)	(143,674)
(Acquisition) of intangible capital assets	-	-	-
Amortization of tangible capital assets	95,690	90,154	93,719
Amortization of intangible capital assets	-	-	-
Proceeds of disposal of tangible capital assets	-	-	-
Proceeds of disposal of intangible capital assets	-	-	-
Loss (gain) on disposal of tangible capital assets	-	-	-
Loss (gain) on disposal of intangible capital assets	-	-	-
Transfer of assets/liabilities in restructuring transactions	-	-	-
Surplus (Deficit) of capital expenses over expenditures	95,690	(170,455)	(49,955)
(Acquisition) of supplies inventories	-	(9,154)	-
(Acquisition) of prepaid expense	-	(307)	-
(Increase) to other non-financial assets	-	-	-
Consumption of supplies inventory	-	-	3,592
Use of prepaid expense	-	-	-
Decrease to other non-financial assets	-	-	23,981
Surplus (Deficit) of other non-financial expenses over expenditures	-	(9,461)	27,573
Unrealized remeasurement gains (losses)	-	-	-
Increase/Decrease in Net Financial Assets	53,539	(134,634)	130,951
Net Financial Assets - Beginning of Year	1,245,130	1,245,130	1,114,179
Net Financial Assets - End of Year	$ 1,298,669	$ 1,110,496	$ 1,245,130

The accompanying notes form an integral part of these financial statements.

RURAL MUNICIPALITY OF NORTON NO. 69
Statement of Consolidated Cash Flows
For the year ended December 31, 2025

Statement 4
(Restated)

	2025	2024
Cash provided by (used for) the following activities		
Operating:		
Surplus (Deficit)	$ 45,282	$ 153,333
Amortization	90,154	93,719
Loss (gain) on disposal of tangible capital assets	-	-
Loss (gain) on disposal of intangible capital assets	-	-
	135,436	247,052
Changes in assets / liabilities		
Taxes Receivable - Municipal	(9,594)	21,606
Other Receivables	(4,887)	(3,201)
Assets Held for Sale	-	-
Accounts and Accrued Liabilities Payable	(60,837)	61,244
Derivative Liabilities	-	-
Deposits	300	(4,895)
Deferred Revenue	100	-
Other Liabilities	-	-
Asset Retirement Obligation	-	-
Long-Term Receivable	(10,920)	510
Stock and Supplies for Use	(9,154)	3,592
Prepayments and Deferred Charges	(307)	-
Other Non-Financial Assets	-	23,981
Net cash from (used for) operations	**40,137**	**349,889**
Capital:		
Cash Used to Acquire Tangible Capital Assets	(260,609)	(143,674)
Proceeds on Sale of Tangible Capital Assets	-	-
Net cash from (used for) capital	**(260,609)**	**(143,674)**
Investing:		
Proceeds on Disposal (Acquisition) of Investments	(6,543)	(491)
Other Investments	-	-
Net cash from (used for) investing	**(6,543)**	**(491)**
Financing:		
Debt Charges Recovered	-	-
Long-Term Debt Issued	-	-
Long-Term Debt Repaid	-	-
Other Financing	-	-
Net cash from (used for) financing	**-**	**-**
Increase (Decrease) in cash resources	**(227,015)**	**205,724**
Cash and Cash Equivalents - Beginning of Year	902,771	697,047
Cash and Cash Equivalents - End of Year	**$ 675,756**	**$ 902,771**

The accompanying notes form an integral part of these financial statements.

RURAL MUNICIPALITY OF NORTON NO. 69

Statement of Consolidated Remeasurement Gains and Losses

As at December 31, 2025

Statement 5

	2025	2024
Accumulated remeasurement gains (losses) at the beginning of the year:	$ -	$ -
Unrealized gains (losses) attributable to (Note 3):		
Derivatives	-	-
Equity investments measured at fair value	-	-
Foreign exchange	-	-
	-	-
Amounts reclassified to the Statement of Operations (Note 3):		
Derivatives	-	-
Equity investments measured at fair value	-	-
Reversal of net remeasurements of portfolio investments	-	-
Foreign exchange	-	-
	-	-
Net remeasurement gains (losses) for the year	-	-
Accumulated remeasurement gains (losses) at end of year	$ -	$ -

The accompanying notes form an integral part of these financial statements.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements of the municipality have been prepared by management in accordance with Canadian public sector accounting standards (PSAS) as recommended by the Chartered Professional Accountants of Canada (CPA Canada).

Significant aspects of the accounting policies adopted by the municipality are as follows:

Basis of Accounting:
The consolidated financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting requires revenues to be recognized as they become available and measurable and expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services and the creation of a legal obligation to pay.

(a) Reporting Entity:
The consolidated financial statements report the assets, liabilities and flow of resources of the municipality. The entity is comprised of all of the organizations that are owned or controlled by the municipality and are, therefore, accountable to the Council for the administration of their financial affairs and resources.

A partnership represents a contractual arrangement between the municipality and a party outside the reporting entity. The partners have significant, clearly defined common goals, make a financial investment in the partnership, share control of decision making, and share, on an equitable basis, the significant risks and benefits associated with the operation of the partnership.

Entities and partnerships included in these Consolidated financial statements are as follows:

Entity	Basis of recording
Pangman Volunteer Fire Department	Proportionate consolidation

All inter-organizational transactions and balances have been eliminated.

(b) Collection of Funds for Other Authorities:
Collection of funds by the municipality for the school board, municipal hail, and land conservation and development authorities are collected and remitted in accordance with relevant legislation.

(c) Government Transfers:
Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return. Government transfers are recognized as either expenses or revenues in the period that the events giving rise to the transfer occur, providing:

a) the transfer is authorized;
b) eligibility criteria have been met by the recipient; and
c) a reasonable estimate of the amount can be made.

Unearned government transfer amounts received will be recorded as deferred revenue.

Earned government transfer amounts not received will be recorded as an amount receivable.

Government transfers to individuals and other entities are recognized as an expense when the transfers are authorized and all eligibility criteria have been met.

(d) Other (Non-Government Transfer) Contributions:
Unrestricted contributions are recognized as revenue in the year received or in the year the funds are committed to the municipality if the amount can be reasonably estimated and collection is reasonably assured. Externally restricted contributions are contributions for which the contributor has placed restrictions on the use of the resources. Externally restricted contributions are deferred until the resources are used for the purpose specified, at which time the contributions are recognized as revenue. In-kind contributions are recorded at their fair value when they are received.

(e) Revenue:
Revenues from transactions with no performance obligations (such as fines and penalties, for example) are recognized when the municipality has the authority to claim or retain an inflow of economic resources and has identified a past transaction or event that gives rise to an asset. For each transaction with no performance obligation, the municipality recognizes revenue at its realizable value. These revenue streams are typically non-recurring in nature.

Revenues from transactions with performance obligations (such as fees for the provision of services and the sale of goods) which are enforceable promises to provide specific goods or services to the specific payor in return for promised consideration, are recognized when (or as) the municipality satisfies a performance obligation and control of the benefits associated with the goods and services have been passed to the payor. For each performance obligation, the municipality determines whether the performance obligation is satisfied over a period of time (such as the provision of often recurring items like utility or similar services, certain rentals, etc) or at a point in time (such as a non-recurring sale of supplies, custom work orders, etc). The municipality then also considers the effects of multiple performance obligations, variable consideration, the existence of significant concessionary terms and non-cash considerations when determining the consideration to be received.

(f) Deferred Revenue:
Fees and charges: Certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred or services performed.

(g) Net Financial Assets:
Net Financial Assets at the end of an accounting period are the net amount of financial assets less liabilities outstanding. Financial assets represent items such as cash and those other assets on hand which could provide resources to discharge existing liabilities or finance future operations. These include realizable assets which are convertible to cash and not intended for consumption in the normal course of operations.

(h) Non-Financial Assets:
Tangible capital and other non-financial assets are accounted for as assets by the municipality because they can be used to provide municipal services in future periods. These assets do not normally provide resources to discharge the liabilities of the municipality unless they are sold.

(i) Appropriated Reserves:
Reserves are established at the discretion of Council to designate surplus for future operating and capital transactions. Amounts so designated are described on Schedule 10.

(j) Property Tax Revenue:
Property tax revenue is based on assessments determined in accordance with Saskatchewan legislation and the formulas, principles, and rules in the Saskatchewan Assessment Manual. Tax mill rates are established annually by Council. Tax revenues are recognized when the tax has been authorized by bylaw and the taxable event has occurred. Requisitions from other taxing authorities operate as a flow through and are excluded from municipal revenue.

(k) Investments:
Portfolio investments are valued in accordance with the policy noted on financial instruments, less any provision for other than temporary impairment. Investments with terms longer than one year have been classified as other long-term investments concurrent with the nature of the investment.

(l) Financial Instruments:
Derivative and equity investments that are quoted in an active market are carried at fair value. All other financial instruments are measured at cost/amortized cost; financial assets measured at amortized cost are recognized initially net of transaction costs with interest income recognized using the effective interest rate methods. Impairment losses are recognized in the statement of operations when there is an other than temporary decline in value.

The municipality has elected to measure other specific instruments at fair value, to correspond with how they are evaluated and managed. As follows:

Interest and dividends attributable to financial instruments are reported in the statement of operations. Unrealized gains and losses are recognized in the statement of remeasurement gains and losses. When the investment is disposed of the accumulated gains or losses are reclassified to the statement of operations.

When investment income and unrealized gains and losses from changes in the fair value of financial instruments are externally restricted, the investment income and fair value changes are recognized as liabilities until the external restrictions are satisfied.

Long-term debt: Long-term debt is initially recognized net of premiums, discounts, and transaction costs and is measured at amortized cost with interest expense recognized using the effective interest rate method.

Long-term receivables: Receivables with terms longer than one year have been classified as other long-term receivables.

Measurement of Financial Instruments:
The municipality's financial assets and liabilities are measured as follows:

Financial Statement Line Item	Measurement
Cash and cash equivalents	Cost
Investments	Cost
Other accounts receivable	Amortized cost
Long term receivables	Amortized cost
Accounts payable and accrued liabilities	Amortized cost
Deposit liabilities	Cost
Long term debt	Amortized cost

(m) Inventories:
Inventories of materials and supplies expected to be used by the municipality are valued at the lower of cost or replacement cost. Inventories of land, materials, and supplies held for resale are valued at the lower of cost and net realizable value. Cost is determined by the actual cost. Net realizable value is the estimated selling price in the ordinary course of business.

(n) Assets Held for Sale:
Assets held for sale are recognized as a financial asset when the municipality is committed to selling the asset, the asset is in a condition to be sold, the asset can be publicly seen to be for sale, there is a market for the asset, there is a plan in place for selling the asset, and the sale is reasonably anticipated to be completed within one year of the financial statement date. Assets held for sale that don't meet all of the above criteria are instead recognized as non-financial assets.

(o) Tangible Capital Assets:
All tangible capital asset acquisitions or betterments made throughout the year are recorded at their acquisition cost. Initial costs for tangible capital assets that were acquired and developed prior to 2009 were obtained via historical cost information or using current fair market values discounted by a relevant deflation factor back to the point of acquisition. Donated tangible capital assets received are recorded at their fair market value at the date of contribution; these, and the tangible capital assets that are recognized at a nominal value, are disclosed on Schedule 6. The cost of tangible capital assets less any estimated residual value are amortized over the asset's estimated useful life using the straight-line method of amortization. No amortization is claimed on capital assets in the year of acquisition. The municipality's tangible capital asset useful lives are estimated as follows:

Assets	Useful Life
General Assets	
Land	Indefinite
Land Improvements	5 to 20 years
Buildings	40 years
Vehicles and Equipment	
Vehicles	5 to 10 years
Machinery and Equipment	5 to 10 years
Infrastructure Assets	
Infrastructure Assets	
Water and Sewer	40 years
Road Network Assets	15 to 40 years

Government Contributions: Government contributions for the acquisition of capital assets are reported as capital revenue and do not reduce the cost of the related asset.

Works of Art and Other Unrecognized Assets: Assets that have a historical or cultural significance, which include works of art, monuments and other cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of future benefits associated with this property cannot be made.

Capitalization of Interest: The municipality does not capitalize interest incurred while a tangible capital asset is under construction.

Leases: All leases are recorded on the financial statements as either a capital or operating lease. Any lease that transfers substantially all of the benefits and risk associated with the leased asset is classified as a capital lease and recorded as a tangible capital asset. At the inception of a capital lease, an asset and a payment obligation are recorded at an amount equal to the lesser of the present value of the minimum lease payments and the asset's fair market value. Assets under capital lease are amortized on a straight line basis, over their estimated useful lives (or over their lease term if the asset ownership isn't passing, or likely to pass, to the municipality at the end of its term). Any other lease not meeting the before mentioned criteria is classified as an operating lease and rental payments are expensed as incurred.

(p) Asset Retirement Obligation:
Asset retirement obligations represent the legal obligations associated with the retirement of a tangible capital asset that result from its acquisition, construction, development, or normal use. The tangible assets include but are not limited to assets in productive use, assets no longer in use, and leased tangible capital assets.

The liability associated with an asset retirement obligation is measured with reference to the best estimate of the amount required to ultimately remediate the liability at the financial statement date to the extent that all recognition criteria are met. Asset retirement obligations are only recognized when there is a legal obligation for the municipality to incur costs in relation to a specific TCA, when the past transaction or event causing the liability has already occurred, when economic benefits will need to be given up in order to remediate the liability and when a reasonable estimate of such amount can be made. The best estimate of the liability includes all costs directly attributable to the remediation of the asset retirement obligation, based on the most reliable information that is available as at the applicable reporting date. Where cash flows are expected over future periods, the liability is recognized using a present value technique.

When a liability for an asset retirement obligation is initially recognized, a corresponding adjustment to the related tangible capital asset is also recognized. Through the passage of time in subsequent reporting periods, the carrying value of the liability is adjusted to reflect accretion expenses incurred in the current period. This expense ensures that the time value of money is considered when recognizing outstanding liabilities at each reporting date. The capitalized asset retirement cost within tangible capital assets is also simultaneously depreciated on the same basis as the underlying asset to which it relates.

At remediation, the municipality derecognizes the liability that was established. In some circumstances, gains or losses may be incurred upon settlement related to the ongoing measurement of the liability and corresponding estimates that were made and are recognized in the statement of operations.

(q) Employee Benefit Plans:
Contributions to the municipality's defined benefit plans are expensed when contributions are due and payable. Under the defined benefit multiemployer plans, the municipality's obligations are limited to their contributions.

(r) Measurement Uncertainty:
The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the period.

Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.

The measurement of stock and supplies inventories are based on estimates of volume and quality.

The "Opening Assets Costs" of tangible capital assets have been estimated where actual costs were not available.

The liability associated with asset retirement obligations are measured with reference to the best estimate of the amount required to ultimately remediate the liability at the financial statement date, the discount rate, and inflation.

Amortization is based on the estimated useful lives of tangible capital assets.

Measurement of financial instruments at the fair value and recognition and measurement of impairment of financial instruments requires the use of significant management estimates.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary they are reported in earnings in the periods in which they become known.

(s) Basis of Segmentation / Segment Report:

The municipality follows the Public Sector Accounting Board's recommendations requiring financial information to be provided on a segmented basis. Municipal services have been segmented by grouping activities that have similar service objectives (by function). Revenues that are directly related to the costs of the function have been attributed to each segment. Interest is allocated to functions based on the purpose of specific borrowings.

The segments (functions) are as follows:

General Government: The General Government segment provides for the administration of the municipality.

Protective Services: The Protective Services segment is comprised of items for Police and Fire protection.

Transportation Services: The Transportation Services segment is responsible for the delivery of public works services related to the development and maintenance of roadway systems and street lighting.

Environmental and Public Health: The Environmental segment provides waste disposal and other environmental services. The Public Health segment provides for items relating to public health services in the municipality.

Planning and Development: The Planning and Development segment provides for neighbourhood development and sustainability.

Recreation and Culture: The Recreation and Culture segment provides for community services through the provision of recreation and leisure services.

Utility Services: The Utility Services segment provides for delivery of water.

(t) Budget Information:

Budget information is presented on a basis consistent with that used for actual results. The budget was approved by Council on June 11, 2025.

(u) New Accounting Policies Adopted During the Year

PS 3400, Revenue, a new standard establishing guidance on how to account for and report on revenue. The standard provides a framework for recognizing, measuring and reporting revenues that arise from transactions that include performance obligations and transactions that do not have performance obligations. Performance obligations are enforceable promises to provide specific goods or services to a specific payer. During the year, the municipality adopted a new accounting policy with respect to recording revenue. The municipality now accounts for such transactions using the prospective application. As a result of this adoption, it has not resulted in any impact to the financial statements.

PSG-8, Purchased Intangibles, provides guidance on accounting for and reporting on purchased intangible capital assets. It provides clarity on the recognition criteria, along with instances of assets that would not meet the definition of such. Application may be made either retroactively or prospectively in accordance with PS 2120 Accounting Changes. During the year, the municipality adopted a new accounting policy with respect to recording purchased intangible capital assets. The municipality now accounts for such transaction using the modified retroactive application. As a result of this adoption, it has not resulted in any impact to the financial statements.

PS 3160, Public Private Partnerships, a new standard establishing guidance on how to account for and report on partnerships between public and private sector entities. Specifically those in which the entity in the public sector procures infrastructure in conjunction with a private sector entity. In these scenarios the private sector entity must have obligations to design, build, acquire or improve existing infrastructure. Furthermore they must also finance the transaction past the point in which the asset is initially ready for use along with operating and/or maintaining such on an ongoing basis. The standard may be applied either retroactively (with or without prior period restatement) or prospectively. As a result of this adoption, it has not resulted in any impact to the financial statements.

RURAL MUNICIPALITY OF NORTON NO. 69
Notes to the Consolidated Financial Statements
For the year ended December 31, 2025

2. Cash and Cash Equivalents

		2025		2024
Cash	$	614,888	$	837,237
Fire department cash		60,868		65,534
Total Cash and Cash Equivalents	$	675,756	$	902,771

Cash and cash equivalents include balances with banks, redeemable term deposits, and marketable securities and other short-term investments with maturities of three months or less.

3. Investments

		2025		2024
Investments carried at amortized cost:				
Short term notes and deposits	$	279,410	$	273,244
Total Investments	$	279,410	$	273,244

Short term notes and deposits have effective interest rates of 3.15-3.25% (2024 - 5.00%) and mature in less than one year.

Investment Income		2025		2024
Interest	$	22,182	$	24,166
Dividends		658		563
Municipal hail commission		1,625		1,610
Total Investment Income	$	24,465	$	26,339

4. Taxes Receivable

			2025		2024
Municipal	- Current	$	37,096	$	21,917
	- Arrears		18,111		23,696
			55,207		45,613
	- Less Allowance for Uncollectables		-		-
Total Municipal Taxes Receivable			55,207		45,613
School	- Current		9,287		7,294
	- Arrears		5,913		8,867
Total School Taxes Receivable			15,200		16,161
Other			1,570		517
Total Taxes Receivable			71,977		62,291
Deduct taxes to be collected on behalf of other organizations			(16,770)		(16,678)
Total Taxes Receivable - Municipal		$	55,207	$	45,613

RURAL MUNICIPALITY OF NORTON NO. 69
Notes to the Consolidated Financial Statements
For the year ended December 31, 2025

5. Other Accounts Receivable

	2025	2024
Trade receivables	$ 25	$ 827
GST receivable	35,112	19,610
Local government	1,180	1,180
Due from employees	2,513	4,523
Utility accounts receivable	-	4,273
Accrued interest	6,516	10,046
Total Other Accounts Receivable	45,346	40,459
Less Allowance for Uncollectables	-	-
Net Other Accounts Receivable	**$ 45,346**	**$ 40,459**

6. Other Long-Term Investments

	2025	2024
Radius Credit Union	$ 2,319	$ 1,942
Co-op food shares	500	500
Allowance to market value	(500)	(500)
Total Other Long-Term Investments	**$ 2,319**	**$ 1,942**

7. Long-Term Receivables

	2025	2024
SARM Liability Insurance	$ 53,799	$ 47,904
SARM Property Insurance	28,122	23,097
Total Long-Term Receivables	**$ 81,921**	**$ 71,001**

The long term receivables in the Saskatchewan Association of Rural Municipalities - Self Insurance Fund represents the balances receivable should the municipality decide to leave the self-insurance program and includes upfront contributions to the plan, additional premium payments, allocations of investment income on the funds on deposit, self-insurance claims paid and other claims and administration costs. The municipality has the ability to withdraw from the plan with notice. Beyond the return of the municipality's fund balance, it has no further claim to the residual net assets of SARM.

8. Credit Arrangements

At December 31, 2025, the municipality had lines of credit totaling $250,000, none of which where drawn. The following has been collateralized in connection with this line of credit:

- General security agreement & annual tax levy.

9. Accounts Payable

	2025	2024
Trade payables	$ 12,203	$ 20,818
Local government	3,592	53,400
Fire department payables	3,216	3,101
Wages payable	316	-
Prepaid taxes	436	3,281
Total Accounts Payable	**$ 19,763**	**$ 80,600**

10. Deferred Revenue

	2025	2024
Prepaid water	$ 100	$ -
Total Deferred Revenue	**$ 100**	**$ -**

11. Long-Term Debt

The debt limit of the municipality is $817,268. The debt limit for a municipality is the total amount of the municipality's own source revenues for the preceding year (the Municipalities Act Section 161(1)).

12. Contingent Liabilities

The municipality is contingently liable under terms of the Saskatchewan Association of Rural Municipalities Self-Insurance Plan for its proportionate share of claims and future claims in excess of the Plan's reserve fund.

13. Pension Plan

The municipality is an employer member of the Municipal Employee Pension Plan (MEPP), which is a multiemployer defined benefit pension plan. The Commission of MEPP, representing plan member employers, is responsible for overseeing the management of the pension plan, including investment of assets and administration of benefits. Employees and employers each make plan contributions of 9% of salary (subject to an annually adjusted maximum pensionable earnings amount). The municipality's pension expense in 2025 was $17,810 (2024 - $18,055). The benefits accrued to the municipality's employees from MEPP are calculated using the following: pensionable years of service, highest average salary, and the plan accrual rate.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and the adequacy of plan funding. Any actuarially determined deficiency is the responsibility of the participating employers and employees, which could affect future contribution rates and/or benefits. Contributions to MEPP are not segregated in separate accounts or restricted to provide benefits to the employees of a particular employer. As a result, individual employers are not able to identify their share of the underlying assets and liabilities, and the net pension assets or liabilities for the plan are not recognized in these financial statements. Rather, the plan is accounted for as a defined contribution plan where the contributions are expensed when made.

The most recent available information reports, in total, plan assets of $4,385,912,000, plan liabilities, including pension obligations, of $2,749,572,000, and a resulting surplus of $1,636,340,000.

14. Comparative Figures

During the current period, the municipality identified a prior period error due to not recording proportionate consolidation of fire department. The prior period comparative amounts have been restated from those previously reported to correct for this error. The correction of this error has impacted the municipality's financial statements as further described in schedule 13 to these financial statements.

15. Related Parties

The financial statements include transactions with related parties. The municipality is related to key management personnel (council and senior management) and their close family members. Transactions with these related parties are in the normal course of operations and are settled on normal trade terms.

16. Non-Consolidated Entities

The following table discloses the entities which have not been consolidated into the municipality's financial statements. These non-consolidated entities have not been audited, and therefore no opinion is expressed on the following figures.

Entity:	Year End Date:	Revenue:	Expenditures:	Surplus/Deficit:
Khedive Recreation Board	2025-12-31	$ 44,068	$ 24,598	$ 19,470
Totals		**$ 44,068**	**$ 24,598**	**$ 19,470**

The Khedive Recreation Board was established through bylaw of Rural Municipality of Norton. The Recreation board reports to the municipality, and therefore is deemed to be controlled by the municipality as well. The operational results above have not been audited, therefore as a result, no provision for the effect of these entities on the municipality's financial statements has been disclosed.

17. Risk Management

Through its financial assets and liabilities, the municipality is exposed to various risks.

Credit Risk

Credit risk is the risk that one party to a financial instrument will fail to discharge their responsibilities with respect to the financial instrument, and in doing so, cause a loss for the other party. The municipality is exposed to credit risk on the accounts receivable. The municipality does not have significant exposure to any individual creditor.

Liquidity Risk

Liquidity risk is the risk that the entity will encounter difficulty in meeting financial obligations as they fall due. The municipality undertakes regular cash flow analyses to ensure that there are sufficient cash resources to meet all obligations. The municipality does not feel that it has any financial instruments subject to liquidity risk.

Market Risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk is comprised of three types of risk: interest rate risk, currency risk, and price risk.

Interest Rate Risk

Interest rate risk is the risk that future cash flows of a financial instrument will fluctuate due to changes in market interest rates. The municipality is not exposed to significant interest rate risk of its monetary current assets and current liabilities due to their short term maturity.

Currency Risk

Currency risk is the risk that the future cash flows of a financial instrument will fluctuate due to changes in currency fluctuations. The municipality does not feel that it has any financial instruments subject to currency risk as the majority of its transactions are in Canadian currency.

Other Price Risk

Other price risk is the risk that the future cash flows of a financial instrument will fluctuate due to changes in fair value of equity instruments. The municipality does not have any financial instruments that are affected by other price risk.

RURAL MUNICIPALITY OF NORTON NO. 69

Schedule of Consolidated Taxes and Other Unconditional Revenue

For the year ended December 31, 2025

Schedule 1

	2025 Budget	2025	2024
TAXES			
General municipal tax levy	$ 740,671	$ 742,286	$ 728,747
Abatements and adjustments	-	-	-
Discount on current year taxes	(15,000)	(14,930)	(15,681)
Net Municipal Taxes	725,671	727,356	713,066
Potash tax share	-	-	-
Trailer license fees	-	-	-
Penalties on tax arrears	4,500	5,199	5,736
Special tax levy	-	-	-
Other -	-	-	-
Total Taxes	730,171	732,555	718,802
UNCONDITIONAL GRANTS			
Revenue Sharing	263,181	263,209	248,241
Organized Hamlet	-	-	-
Other -	-	-	-
Total Unconditional Grants	263,181	263,209	248,241
GRANTS IN LIEU OF TAXES			
Federal	580	622	583
Provincial			
S.P.C. Electrical	-	-	-
SaskEnergy Gas	-	-	-
TransGas	-	-	-
Central Services	-	-	-
SaskTel	2,690	2,717	2,694
Other - Saskatchewan Environment	1,790	2,168	1,794
Local/Other			
Housing Authority	-	-	-
C.P.R. Mainline	-	-	-
Treaty Land Entitlement	-	-	-
Other -	-	-	-
Other Government Transfers			
S.P.C. Surcharge	-	-	-
SaskEnergy Surcharge	-	-	-
Other -	-	-	-
Total Grants in Lieu of Taxes	5,060	5,507	5,071
TOTAL OTHER UNCONDITIONAL REVENUE	268,241	268,716	253,312
TOTAL TAXES AND OTHER UNCONDITIONAL REVENUE	$ 998,412	$ 1,001,271	$ 972,114

RURAL MUNICIPALITY OF NORTON NO. 69

Schedule of Consolidated Operating and Capital Revenue by Function

For the year ended December 31, 2025

Schedule 2-1
(Restated)

	2025 Budget	2025	2024
GENERAL GOVERNMENT SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
- Custom work	$ 300	$ 394	$ 200
- Sales of supplies	400	641	246
- Other - Tax certificate & administrative contract	46,250	46,235	45,970
Total Fees and Charges	46,950	47,270	46,416
- Tangible capital asset sales - gain (loss)	-	-	-
- Intangible capital asset sales - gain (loss)	-	-	-
- Land sales - gain	-	-	1,500
- Investment income and commissions	7,050	24,465	26,339
- Other -	-	-	-
Total Other Segmented Revenue	54,000	71,735	74,255
Conditional Grants			
- Student Employment	-	-	-
- Other -	-	-	-
Total Conditional Grants	-	-	-
Total Operating	54,000	71,735	74,255
Capital			
Conditional Grants			
- Canada Community-Building Fund (CCBF)	-	-	-
- ICIP	-	-	-
- Provincial Disaster Assistance	-	-	-
- MEEP	-	-	-
- Other -	-	-	-
Total Capital	-	-	-
Restructuring Revenues/Expenses	-	-	-
Total General Government Services	$ 54,000	$ 71,735	$ 74,255

	2025 Budget	2025	2024
PROTECTIVE SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
- Other - Fire charges	$ -	$ 8,188	$ 12,434
Total Fees and Charges	-	8,188	12,434
- Tangible capital asset sales - gain (loss)	-	-	-
- Intangible capital asset sales - gain (loss)	-	-	-
- Other - Interest	-	3,610	4,501
Total Other Segmented Revenue	-	11,798	16,935
Conditional Grants			
- Student Employment	-	-	-
- Local Government	-	-	-
- Other -	-	-	-
Total Conditional Grants	-	-	-
Total Operating	-	11,798	16,935
Capital			
Conditional Grants			
- Canada Community-Building Fund (CCBF)	7,107	14,516	-
- ICIP	-	-	-
- Local Government	-	-	-
- Provincial Disaster Assistance	-	-	-
- Other -	-	2,257	2,162
Total Capital	7,107	16,773	2,162
Restructuring Revenues/Expenses	-	-	-
Total Protective Services	$ 7,107	$ 28,571	$ 19,097

RURAL MUNICIPALITY OF NORTON NO. 69

Schedule of Consolidated Operating and Capital Revenue by Function

For the year ended December 31, 2025

Schedule 2-2

	2025 Budget	2025	2024
TRANSPORTATION SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
- Custom work	$ 3,000	$ 600	$ 1,820
- Sales of supplies	300	4,338	350
- Road maintenance, restoration agreements	1,000	1,180	2,227
- Frontage	-	-	-
- Other - Permits & gravel extraction fees	-	-	20,077
Total Fees and Charges	4,300	6,118	24,474
- Tangible capital asset sales - gain (loss)	-	-	-
- Intangible capital asset sales - gain (loss)	-	-	-
- Other -	-	-	-
Total Other Segmented Revenue	4,300	6,118	24,474
Conditional Grants			
- RIRG (CTP)	-	-	-
- Student Employment	-	-	-
- Other -	-	-	-
Total Conditional Grants	-	-	-
Total Operating	4,300	6,118	24,474
Capital			
Conditional Grants			
- Canada Community-Building Fund (CCBF)	-	-	14,586
- ICIP	-	-	-
- RIRG (CTP, Bridge/ Large Culvert, Rd Const)	-	-	-
- Provincial Disaster Assistance	-	-	-
- Other -	-	-	-
Total Capital	-	-	14,586
Restructuring Revenues/Expenses	-	-	-
Total Transportation Services	$ 4,300	$ 6,118	$ 39,060

	2025 Budget	2025	2024
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
- Waste and disposal fees	$ -	$ -	$ -
- Other - Cemetery fees & pest control	1,500	4,116	10,649
Total Fees and Charges	1,500	4,116	10,649
- Tangible capital asset sales - gain (loss)	-	-	-
- Intangible capital asset sales - gain (loss)	-	-	-
- Other -	-	-	-
Total Other Segmented Revenue	1,500	4,116	10,649
Conditional Grants			
- Recycling	-	-	-
- Pest Control	-	1,060	6,117
- Local Government	-	-	-
- Other - Donations	-	1,125	98
Total Conditional Grants	-	2,185	6,215
Total Operating	1,500	6,301	16,864
Capital			
Conditional Grants			
- Canada Community-Building Fund (CCBF)	-	-	-
- TAPD	-	-	-
- Provincial Disaster Assistance	-	-	-
- Other -	-	-	-
Total Capital	-	-	-
Restructuring Revenues/Expenses	-	-	-
Total Environmental and Public Health Services	$ 1,500	$ 6,301	$ 16,864

RURAL MUNICIPALITY OF NORTON NO. 69

Schedule of Consolidated Operating and Capital Revenue by Function

For the year ended December 31, 2025

Schedule 2-3

	2025 Budget	2025	2024
PLANNING AND DEVELOPMENT SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
- Maintenance and development charges	$ -	$ -	$ -
- Other - Rentals	2,400	6,275	2,400
Total Fees and Charges	2,400	6,275	2,400
- Tangible capital asset sales - gain (loss)	-	-	-
- Intangible capital asset sales - gain (loss)	-	-	-
- Other -	-	-	-
Total Other Segmented Revenue	2,400	6,275	2,400
Conditional Grants			
- Student Employment	-	-	-
- MEEP	-	-	-
- Other -	-	-	-
Total Conditional Grants	-	-	-
Total Operating	2,400	6,275	2,400
Capital			
Conditional Grants			
- Canada Community-Building Fund (CCBF)	-	-	-
- ICIP	-	-	-
- Provincial Disaster Assistance	-	-	-
- MEEP	-	-	-
- Other -	-	-	-
Total Capital	-	-	-
Restructuring Revenues/Expenses	-	-	-
Total Planning and Development Services	**$ 2,400**	**$ 6,275**	**$ 2,400**

	2025 Budget	2025	2024
RECREATION AND CULTURAL SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
- Other - Recreation fees	$ -	$ -	$ -
Total Fees and Charges	-	-	-
- Tangible capital asset sales - gain (loss)	-	-	-
- Intangible capital asset sales - gain (loss)	-	-	-
- Other -	-	-	-
Total Other Segmented Revenue	-	-	-
Conditional Grants			
- Canada Day	-	-	-
- Local Government	-	-	-
- Donations	-	-	-
- MEEP	-	-	-
- Other - Saskatchewan Lotteries	1,852	1,852	1,852
Total Conditional Grants	1,852	1,852	1,852
Total Operating	1,852	1,852	1,852
Capital			
Conditional Grants			
- Canada Community Building Fund (CCBF)	-	-	-
- ICIP	-	-	-
- Local Government	-	-	-
- Provincial Disaster Assistance	-	-	-
- Donations	-	-	11,827
- Other - Community Initiative Fund	-	-	-
Total Capital	-	-	11,827
Restructuring Revenues/Expenses	-	-	-
Total Recreation and Cultural Services	**$ 1,852**	**$ 1,852**	**$ 13,679**

RURAL MUNICIPALITY OF NORTON NO. 69

Schedule of Consolidated Operating and Capital Revenue by Function
For the year ended December 31, 2025

Schedule 2-4

	2025 Budget	2025	2024
UTILITY SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
- Water	$ 11,850	$ 10,175	$ 12,075
- Sewer	-	-	-
- Other - Key fobs	-	-	-
Total Fees and Charges	11,850	10,175	12,075
- Tangible capital asset sales - gain (loss)	-	-	-
- Intangible capital asset sales - gain (loss)	-	-	-
- Other -	-	-	-
Total Other Segmented Revenue	11,850	10,175	12,075
Conditional Grants			
- Student Employment	-	-	-
- MEEP	-	-	-
- Other -	-	-	-
Total Conditional Grants	-	-	-
Total Operating	11,850	10,175	12,075
Capital			
Conditional Grants			
- Canada Community-Building Fund (CCBF)	-	-	-
- ICIP	-	-	-
- New Building Canada Fund (SCF, NRP)	-	-	-
- Clean Water and Wastewater Fund	-	-	-
- Provincial Disaster Assistance	-	-	-
- MEEP	-	-	-
- Other -	-	-	-
Total Capital	-	-	-
Restructuring Revenues/Expenses	-	-	-
Total Utility Services	$ 11,850	$ 10,175	$ 12,075

	2025 Budget	2025	2024
TOTAL OPERATING AND CAPITAL REVENUE BY FUNCTION	$ 83,009	$ 131,027	$ 177,430
SUMMARY			
Total Other Segmented Revenue	$ 74,050	$ 110,217	$ 140,788
Total Conditional Grants	1,852	4,037	8,067
Total Capital Grants and Contributions	7,107	16,773	28,575
Restructuring Revenue	-	-	-
TOTAL REVENUE BY FUNCTION	$ 83,009	$ 131,027	$ 177,430

RURAL MUNICIPALITY OF NORTON NO. 69

Schedule of Consolidated Total Expenses by Function

For the year ended December 31, 2025

Schedule 3-1

	2025 Budget	2025	2024
GENERAL GOVERNMENT SERVICES			
Council remuneration and travel	$ 23,720	$ 24,844	$ 20,652
Wages and benefits	134,990	129,906	117,709
Professional/Contractual services	59,161	47,904	44,657
Utilities	4,430	3,569	3,312
Maintenance, materials, and supplies	6,600	7,803	5,546
Grants and contributions - operating	1,000	125	200
- capital	-	-	-
Amortization of tangible capital assets	1,281	1,313	1,281
Amortization of intangible capital assets	-	-	-
Interest	-	-	-
Accretion of asset retirement obligations	-	-	-
Allowance for uncollectables	-	-	-
Other -	-	-	-
Total General Government Services	**$ 231,182**	**$ 215,464**	**$ 193,357**
PROTECTIVE SERVICES			
Police Protection			
Wages and benefits	$ -	$ -	$ -
Professional/Contractual services	15,666	14,579	14,250
Utilities	-	-	-
Maintenance, materials, and supplies	-	-	-
Grants and contributions - operating	-	-	-
- capital	-	-	-
Other -	-	-	-
Fire Protection			
Wages and benefits	-	814	1,171
Professional/Contractual services	20,000	1,302	823
Utilities	-	2,029	1,949
Maintenance, materials, and supplies	-	3,920	3,711
Grants and contributions - operating	-	-	-
- capital	-	-	-
Amortization of tangible capital assets	-	-	-
Amortization of intangible capital assets	-	-	-
Interest	-	-	-
Accretion of asset retirement obligation	-	-	-
Other -	-	-	-
Total Protective Services	**$ 35,666**	**$ 22,644**	**$ 21,904**
TRANSPORTATION SERVICES			
Wages and benefits	$ 184,000	$ 173,545	$ 173,766
Council remuneration and travel	2,500	2,452	3,105
Professional/Contractual services	225,000	238,655	165,004
Utilities	8,655	7,481	7,737
Maintenance, materials, and supplies	215,500	215,906	182,179
Gravel	86,350	81,263	55,428
Grants and contributions - operating	-	-	-
- capital	-	-	-
Amortization of tangible capital assets	93,000	87,019	91,029
Amortization of intangible capital assets	-	-	-
Interest	-	-	-
Accretion of asset retirement obligation	-	-	-
Other -	-	-	-
Total Transportation Services	**$ 815,005**	**$ 806,321**	**$ 678,248**

RURAL MUNICIPALITY OF NORTON NO. 69
Schedule of Consolidated Total Expenses by Function
For the year ended December 31, 2025

Schedule 3-2

	2025 Budget	2025	2024
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES			
Wages and benefits	$ -	$ -	$ -
Professional/Contractual services	3,000	1,307	6,081
Utilities	-	-	-
Maintenance, materials, and supplies	3,655	1,427	10,861
Grants and contributions - operating	-	-	-
- Waste disposal	-	-	-
- Public health	1,000	-	-
- capital	-	-	-
- Waste disposal	-	-	-
- Public health	-	-	-
Amortization of tangible capital assets	-	-	-
Amortization of intangible capital assets	-	-	-
Interest	-	-	-
Accretion of asset retirement obligation	-	-	-
Other -	-	-	-
Total Environmental and Public Health Services	**$ 7,655**	**$ 2,734**	**$ 16,942**
PLANNING AND DEVELOPMENT SERVICES			
Wages and benefits	$ -	$ -	$ -
Professional/Contractual services	4,575	4,575	4,350
Grants and contributions - operating	-	-	-
- capital	-	-	-
Amortization of tangible capital assets	-	-	-
Amortization of intangible capital assets	-	-	-
Interest	-	-	-
Accretion of asset retirement obligation	-	-	-
Other -	-	-	-
Total Planning and Development Services	**$ 4,575**	**$ 4,575**	**$ 4,350**
RECREATION AND CULTURAL SERVICES			
Wages and benefits	$ -	$ -	$ -
Professional/Contractual services	11,700	19,741	8,907
Utilities	-	-	-
Maintenance, materials, and supplies	-	-	-
Grants and contributions - operating	2,852	1,852	1,852
- capital	-	-	10,000
Amortization of tangible capital assets	-	413	-
Amortization of intangible capital assets	-	-	-
Interest	-	-	-
Accretion of asset retirement obligation	-	-	-
Allowance for uncollectables	-	-	-
Other -	-	-	-
Total Recreation and Cultural Services	**$ 14,552**	**$ 22,006**	**$ 20,759**

RURAL MUNICIPALITY OF NORTON NO. 69
Schedule of Consolidated Total Expenses by Function
For the year ended December 31, 2025

Schedule 3-3

	2025 Budget	2025	2024
UTILITY SERVICES			
Wages and benefits	$ -	$ -	$ -
Professional/Contractual services	2,658	2,649	2,653
Utilities	6,820	6,550	6,102
Maintenance, materials, and supplies	4,050	2,664	487
Grants and contributions - operating	-	-	-
- capital	-	-	50,000
Amortization of tangible capital assets	1,409	1,409	1,409
Amortization of intangible capital assets	-	-	-
Interest	-	-	-
Accretion of asset retirement obligation	-	-	-
Allowance for uncollectables	-	-	-
Other -	-	-	-
Total Utility Services	$ 14,937	$ 13,272	$ 60,651
TOTAL EXPENSES BY FUNCTION	$ 1,123,572	$ 1,087,016	$ 996,211

RURAL MUNICIPALITY OF NORTON NO. 69
Schedule of Consolidated Segment Disclosure by Function
For the year ended December 31, 2025

Schedule 4

	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning & Development	Recreation & Culture	Utility Services	Total
Revenues (Schedule 2)								
Fees and Charges	$ 47,270	$ 8,188	$ 6,118	$ 4,116	$ 6,275	$ -	$ 10,175	$ 82,142
Investment Income and Commissions	24,465	-	-	-	-	-	-	24,465
Other Revenues	-	3,610	-	-	-	-	-	3,610
Grants - Conditional	-	-	-	2,185	-	1,852	-	4,037
- Capital	-	16,773	-	-	-	-	-	16,773
Total Revenues	71,735	28,571	6,118	6,301	6,275	1,852	10,175	131,027
Expenses (Schedule 3)								
Wages and Benefits	154,750	814	175,997	-	-	-	-	331,561
Professional / Contractual Services	47,904	15,881	238,655	1,307	4,575	19,741	2,649	330,712
Utilities	3,569	2,029	7,481	-	-	-	6,550	19,629
Maintenance, Materials, and Supplies	7,803	3,920	297,169	1,427	-	-	2,664	312,983
Grants and Contributions	125	-	-	-	-	1,852	-	1,977
Amortization of Tangible Capital Assets	1,313	-	87,019	-	-	413	1,409	90,154
Total Expenses	215,464	22,644	806,321	2,734	4,575	22,006	13,272	1,087,016
Surplus (Deficit) by Function	$ (143,729)	$ 5,927	$ (800,203)	$ 3,567	$ 1,700	$ (20,154)	$ (3,097)	$ (955,989)

Taxation and Other Unconditional Revenue (Schedule 1)	$ 1,001,271
Net Surplus (Deficit)	$ 45,282

RURAL MUNICIPALITY OF NORTON NO. 69

Schedule of Consolidated Segment Disclosure by Function

For the year ended December 31, 2024

Schedule 5

	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning & Development	Recreation & Culture	Utility Services	Total
Revenues (Schedule 2)								
Fees and Charges	$ 46,416	$ 12,434	$ 24,474	$ 10,649	$ 2,400	$ -	$ 12,075	$ 108,448
Land Sales - Gain	1,500	-	-	-	-	-	-	1,500
Investment Income and Commissions	26,339	-	-	-	-	-	-	26,339
Other Revenues	-	4,501	-	-	-	-	-	4,501
Grants - Conditional	-	-	-	6,215	-	1,852	-	8,067
- Capital	-	2,162	14,586	-	-	11,827	-	28,575
Total Revenues	74,255	19,097	39,060	16,864	2,400	13,679	12,075	177,430
Expenses (Schedule 3)								
Wages and Benefits	138,361	1,171	176,871	-	-	-	-	316,403
Professional / Contractual Services	44,657	15,073	165,004	6,081	4,350	8,907	2,653	246,725
Utilities	3,312	1,949	7,737	-	-	-	6,102	19,100
Maintenance, Materials, and Supplies	5,546	3,711	237,607	10,861	-	-	487	258,212
Grants and Contributions	200	-	-	-	-	11,852	50,000	62,052
Amortization of Tangible Capital Assets	1,281	-	91,029	-	-	-	1,409	93,719
Total Expenses	193,357	21,904	678,248	16,942	4,350	20,759	60,651	996,211
Surplus (Deficit) by Function	$ (119,102)	$ (2,807)	$ (639,188)	$ (78)	$ (1,950)	$ (7,080)	$ (48,576)	$ (818,781)

Taxation and Other Unconditional Revenue (Schedule 1)	$ 972,114
Net Surplus (Deficit)	$ 153,333

RURAL MUNICIPALITY OF NORTON NO. 69

Schedule of Consolidated Tangible Capital Assets by Object

For the year ended December 31, 2025

Schedule 6

(Restated)

	2025									2024
	General Assets					Infrastructure Assets		General / Infrastructure		
	Land	Land Improvements	Buildings	Vehicles	Machinery & Equipment	Linear Assets	Public Private Partnerships	Assets Under Construction	Total	Total
Asset Cost										
Opening Asset Costs	$ 49,202	$ -	$ 152,901	$ 20,952	$ 1,001,435	$ 1,695,662	$ -	$ 32,408	$ 2,952,560	$ 2,808,886
Additions during the year	-	-	-	-	240,749	-	-	19,860	260,609	143,674
Disposals and write downs during the year	-	-	-	-	-	-	-	-	-	-
Transfers (from) assets under construction	-	-	-	-	26,608	-	-	(26,608)	-	-
Closing Asset Costs	$ 49,202	$ -	$ 152,901	$ 20,952	$ 1,268,792	$ 1,695,662	$ -	$ 25,660	$ 3,213,169	$ 2,952,560
Accumulated Amortization										
Opening Accum. Amort. Cost	$ -	$ -	$ 87,102	$ 16,762	$ 433,576	$ 1,237,999	$ -	$ -	$ 1,775,439	$ 1,681,720
Add: Amortization taken	-	-	3,058	2,095	59,949	25,052	-	-	90,154	93,719
Less: Accum. Amort. on Disposals	-	-	-	-	-	-	-	-	-	-
Closing Accumulated Amort.	$ -	$ -	$ 90,160	$ 18,857	$ 493,525	$ 1,263,051	$ -	$ -	$ 1,865,593	$ 1,775,439
Net Book Value	$ 49,202	$ -	$ 62,741	$ 2,095	$ 775,267	$ 432,611	$ -	$ 25,660	$ 1,347,576	$ 1,177,121

1. Total contributed/donated assets received in 2025:	$	-
2. List of assets recognized at nominal value in 2025 are:	$	-
- Infrastructure assets	$	-
- Vehicles	$	-
- Machinery and Equipment	$	-
3. Amount of interest capitalized in 2025:	$	-

RURAL MUNICIPALITY OF NORTON NO. 69
Schedule of Consolidated Tangible Capital Assets by Function
For the year ended December 31, 2025

Schedule 7
(Restated)

	2025								2024
	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning & Development	Recreation & Culture	Water & Sewer	Total	Total
Asset Cost									
Opening Asset Costs	$ 52,195	$ 32,408	$ 2,734,387	$ 7,572	$ 33,930	$ 20,655	$ 71,413	$ 2,952,560	$ 2,808,886
Additions during the year	-	27,750	232,859	-	-	-	-	260,609	143,674
Disposals and write-downs during the year	-	-	-	-	-	-	-	-	-
Closing Asset Costs	$ 52,195	$ 60,158	$ 2,967,246	$ 7,572	$ 33,930	$ 20,655	$ 71,413	$ 3,213,169	$ 2,952,560
Accumulated Amortization									
Opening Accum. Amort. Costs	$ 36,408	$ -	$ 1,694,696	$ -	$ -	$ -	$ 44,335	$ 1,775,439	$ 1,681,720
Add: Amortization taken	1,313	-	87,019	-	-	413	1,409	90,154	93,719
Less: Accum. Amort. on Disposals	-	-	-	-	-	-	-	-	-
Closing Accumulated Amortization	$ 37,721	$ -	$ 1,781,715	$ -	$ -	$ 413	$ 45,744	$ 1,865,593	$ 1,775,439
Net Book Value	$ 14,474	$ 60,158	$ 1,185,531	$ 7,572	$ 33,930	$ 20,242	$ 25,669	$ 1,347,576	$ 1,177,121

RURAL MUNICIPALITY OF NORTON NO. 69
Schedule of Consolidated Intangible Capital Assets by Object
For the year ended December 31, 2025

Schedule 8

	2025								2024
	General Intangible Assets								
	Patents	Trademarks	Copyrights	Customer Relationships	Goodwill	Other	Intangibles under development	Total	Total
Asset Cost									
Opening Asset Costs	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Additions during the year	-	-	-	-	-	-	-	-	-
Disposals and write downs during the year	-	-	-	-	-	-	-	-	-
Transfers (from) assets under development	-	-	-	-	-	-	-	-	-
Closing Asset Costs	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Accumulated Amortization									
Opening Accum. Amort. Cost	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Add: Amortization taken	-	-	-	-	-	-	-	-	-
Less: Accum. Amort. on Disposals	-	-	-	-	-	-	-	-	-
Closing Accumulated Amort.	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Net Book Value	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -

RURAL MUNICIPALITY OF NORTON NO. 69

Schedule of Consolidated Intangible Capital Assets by Function

For the year ended December 31, 2025

Schedule 9

	2025								2024
	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning & Development	Recreation & Culture	Water & Sewer	Total	Total
Asset Cost									
Opening Asset Costs	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Additions during the year	-	-	-	-	-	-	-	-	-
Disposals and write-downs during the year	-	-	-	-	-	-	-	-	-
Closing Asset Costs	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Accumulated Amortization									
Opening Accum. Amort. Costs	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Add: Amortization taken	-	-	-	-	-	-	-	-	-
Less: Accum. Amort. on Disposals	-	-	-	-	-	-	-	-	-
Closing Accumulated Amortization	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Net Book Value	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -

RURAL MUNICIPALITY OF NORTON NO. 69

Schedule of Consolidated Accumulated Surplus

For the year ended December 31, 2025

Schedule 10

	2024	Changes	2025
UNAPPROPRIATED SURPLUS	$ 651,000	$ (127,798)	$ 523,202
APPROPRIATED RESERVES			
Future expenditure	331,350	-	331,350
Landfill	87,135	-	87,135
Bridges & culverts	47,766	-	47,766
Equipment	141,395	-	141,395
Cemeteries	11,854	-	11,854
Public reserve	1,262	-	1,262
Khedive utilities	22,675	2,625	25,300
Total Appropriated	643,437	2,625	646,062
NET INVESTMENT IN TANGIBLE CAPITAL ASSETS			
Tangible Capital Assets (Schedule 6, 7)	1,177,121	170,455	1,347,576
Intangible Capital Assets (Schedule 8, 9)	-	-	-
Net Investment in Tangible Capital Assets	1,177,121	170,455	1,347,576
OTHER	-	-	-
Total Accumulated Surplus	$ 2,471,558	$ 45,282	$ 2,516,840

RURAL MUNICIPALITY OF NORTON NO. 69
Schedule of Consolidated Mill Rates and Assessments
For the year ended December 31, 2025

Schedule 11

	PROPERTY CLASS						
	Agriculture	Residential	Residential Condominium	Seasonal Residential	Commercial & Industrial	Potash Mine(s)	Total
Taxable Assessment	$ 131,993,650	$ 3,835,130	$ -	$ -	$ 2,705,635	$ -	$ 138,534,415
Regional Park Assessment							-
Total Assessment							138,534,415
Mill Rate Factor(s)	1.000	2.000	-	-	3.250		
Total Minimum Tax	-	-	-	-	-		-
Total Municipal Tax Levy	$ 659,968	$ 38,351	$ -	$ -	$ 43,967		$ 742,286

MILL RATES:	MILLS
Average Municipal*	5.358
Average School*	1.277
Potash Mill Rate	-
Uniform Municipal Mill Rate	5.000

* Average Mill Rates (multiply the total tax levy for each taxing authority by 1,000 and divide by the total assessment for the taxing authority).

RURAL MUNICIPALITY OF NORTON NO. 69
Schedule of Consolidated Council Remuneration
For the year ended December 31, 2025

Schedule 12

Name	Remuneration	Reimbursed Costs	Total
Matthew Mazer	$ 3,283	$ 946	$ 4,229
Darren Scott	1,955	454	2,409
Paul Metke	1,495	250	1,745
Craig Sorensen	2,340	1,004	3,344
Joylene White	2,608	677	3,285
Sean Kessler	1,690	522	2,212
Kristopher Webb	2,048	817	2,865
Total	**$ 15,419**	**$ 4,670**	**$ 20,089**

RURAL MUNICIPALITY OF NORTON NO. 69
Schedule of Consolidated Financial Statement Adjustments
For the year ended December 31, 2025

Schedule 13

The municipality has restated the prior year figures on its financial statements to retroactively adjust items as follows.

- It was determined that the Pangman Volunteer fire board should be 50% consolidated into the Rural Municipalities records. Therefore, the financials have been restated to reflect this.

Effect of Changes on 2024 Statement of Financial Position

2024 Accumulated Surplus / Deficit as previously reported		$	2,306,516
Add:	- Increase in cash balance		65,534
	- Increase in term deposits		79,040
	- Increase in accrued interest receivable		2,761
	- Increase in capital assets		20,807
			-
Less:	- Increase in accounts payable		(3,100)
			-
			-
Restated 2024 Accumulated Surplus / Deficit		$	2,471,558

Effect of Changes to 2024 Statement of Operations

Previously reported Surplus (Deficit) of Revenues over Expenses		$	121,889
Add:			
	- Fire department revenues		19,098
	- Removal of grant paid to fire department		20,000
Less:			
	- Fire department expenses		(7,654)
			-
			-
Restated Surplus (Deficit) of Revenues over Expenses		$	153,333